



# FINANCIAL MANAGEMENT

# THE DAILY MANAGEMENT OF THE SCHOOL'S FINANCE DEPARTMENT



# FUNCTIONS OF THE FINANCE OFFICER / OFFICE



- Applies the accounting system prescribed by the GB;
- Keeps a weekly record of all income and expenditure;
- Issues receipts for all payments received;
- Deals with the debit order system;
- Activates and uploads electronic transfers in accordance with the prescribed procedure;
- Provides the principal and finance committee chair or treasurer with a weekly, updated trial balance;
- Keeps a record of applications for exemption from school fees, and submits to the governing body or finance committee a list of names and application details in accordance with the resolutions of the parent meeting;



# FUNCTIONS THE FINANCE OFFICER / OFFICE



- Keeps a record of all parents who receive final demands, as well as those summonsed;
- Coordinates the asset registers;
- Prepares cheques and keeps a proper record of invoices and proof of expenditure;
- Checks that total expenses are within the confines of the budget;
- Sends a monthly statement to every parent/guardian who does not pay by debit order;
- Sends a quarterly statement to parents who pay by debit order;
- Submits a quarterly list of school-fee defaulters to the principal and finance committee chair or treasurer;
- Prepares documents for the finance committee meetings;







- The financial management of a public school is an extensive task, which cannot be performed by any one person alone.
- The governing body has a fiduciary duty to ensure that school finances are managed effectively and efficiently.





#### FINANCIAL CONTROL



- Managing and control is a necessary activity that enables the school finance committee and SGB to take corrective action, should income and expenditure deviate significantly from the projected income and expenditure
- There is a greater risk of abuse of school funds as school selfmanagement becomes more prevalent
- It is not possible to prevent fraud or crime completely but it is possible, and important to set up a system that is reasonably effective both to reduce temptation and to prevent imputation against the innocent



## FINANCIAL CONTROL



- Separation of powers
- Responsibilities
- Personnel
- Income
- Banking and deposits
- Payments
- Orders
- Records
- Security





#### SEPARATION OF POWERS



- Different people should be responsible for different functions
  - E.g. Cash receipts, banking, authorising payments, signing cheques and keeping accounts and records
- Under no circumstances should school funds pass through private accounts
- Responsibilities must be clearly defined, especially to provide supervision and separate powers
- Personnel who have access to school funds must be carefully selected and trained. (Reliability and honesty are, however never a total defence against fraud)



#### **RECORDS**



- Retention of orders, invoices, statements, receipts and other records should be specified
- Daily transactions should regularly and continuously checked
  - E.g. Total cash received and banked each day should be matched with the banks statement and the cash book
- Security Safes for holding of cash, security and supervision of premises
- Visits to banks should be to nearest branch, at irregular times.
  Different routes. Security companies.



#### **INCOME**



- All cash should be paid into the school account, not used for payments. Receipts should be issued for all cash collected. Make use of a recording and reconciliation system
- Banking and deposits a clear policy must be established
- Orders should be in written form on specified numbered forms, and signed by authorised staff
- Payments should only be made on invoices backed by signed orders with delivery notes receipted for goods actually received and authorised by one or more senior members of staff
- Petty cash must be rigorously controlled



#### **ATTITUDE**

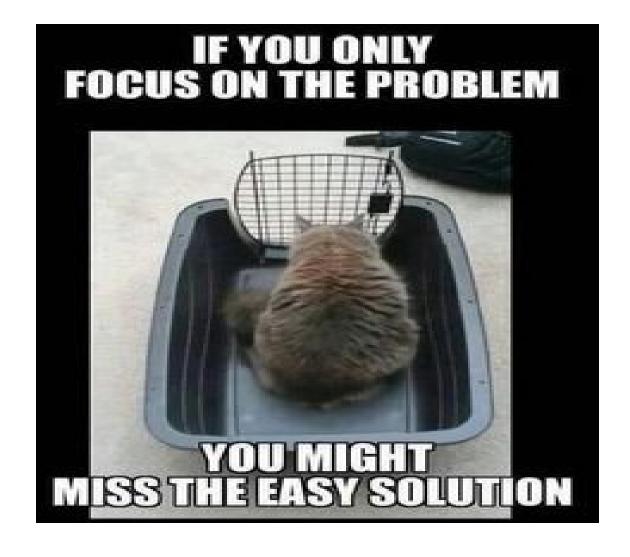


You may not be able to control every situation and its outcome, but you can control your attitude and how you deal with it.



## **FOCUS**







#### REFERENCES



- <a href="https://www.fedsas.org.za/files/Documents/Regsdokumente/B%20Regsmenings/D%20Werksaamhede%20van%20SBL/The%20role%20and%20duties%20of%20the%20treasurer%20finance%20officer%20and%20accounting%20officer.pdf">https://www.fedsas.org.za/files/Documents/Regsdokumente/B%20Regsmenings/D%20Werksaamhede%20van%20SBL/The%20role%20and%20duties%20off%20the%20the%20treasurer%20finance%20officer%20and%20accounting%20officer.pdf</a>
- Van Rooyen, J. (Ed.). 2012. *Financial Management in Education in South Africa*. Pretoria: Van Schaik Publishers









# Dankie Thank you

