

"Mini-MBA" in School Management

School Policies: Language, Admission and Religion







Governance and management

In the school setting, the governing body is responsible for determining policy, which the principal and other educators then need to implement.

- Sect 16(1) governance is vested in the governing body
- Sect 16(2) stands in a position of trust
- Sect 16(3) professional management must be undertaken by the school principal



School governing body 'Board of directors'



School principal 'Executive head/CEO'



Support





School





Legislation, regulation and policy

Suprema lex – section 2

"This Constitution is the supreme law of the Republic; law or conduct inconsistent with it is invalid, and the obligations imposed by it must be fulfilled."

Right to basic education





Legislation

- National Legislation
- Provincial Legislation
- Both national and provincial legislation are "subordinate legislation" because both are subject to the Constitution.





Legislation



The preamble to the South African Schools Act, Act 84 of 1996, states that SASA is necessary to provide for uniform norms and standards for the education of learners at schools, as well as, for the organisation, governance and financing of schools in the entire Republic of South Africa.





Regulations



- Acts usually contain provisions that empowers certain functionaries to issue regulations that relate to certain aspects.
- Regulations are also known as "subordinate legislation", because regulations are always subject to sanctioning legislation.
- Regulations that are contrary to the Constitution or national or provincial legislation, are *ultra vires*.



Policy



- In terms of both SASA and the National Education Policy Act, Act 87 of 1996 the Minister of Education may promulgate policies relating to certain issues.
- SGB's develop school policy.
- Policy is a difficult concept!





What is policy?

- Policy is not law.
- The main difference between policy and law is who has the authority to create it and how it can be enforced.
- The implementation of policy must remain subordinate to the operation of law.
- ► The application of policy must remain within the boundaries set by governing legislation.
- "Policies should therefore only serve as aspirational statements regarding the direction of government, or provide further detail for the implementation of a legislative scheme where such clarification is expressly allowed for in the governing statutory instrument." Drake and Minister for Immigration and Ethnic Affairs (1979)
- Policy outside the legal framework is laundry!





Policy is a difficult concept!

- Policy does not create rights and it does not impose obligations. Should a functionary require policy to become binding, it should be made binding by way of legislation.
- Seen in a certain context, policy may create rights and impose obligations should the sanctioning statute in terms of which the policy had been promulgated, intended and authorised such powers or obligations. Eg -South African policy on learner attendance.
- In general policy is only binding on identified parties within a specific context and does not have any binding effect on outsiders. Eg a code of conduct of a specific school.





Language

- Need / context
- Consultation
- Application
- Management
- Deviation
- Appeals





Admission

- Need / context / case law
- Consultation
- Application
- Management
- Deviation
- Appeals





Language

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Religion

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Religion education

- ► The study of different religions, their holy or sacred texts, special days, beliefs and rituals.
- Part of the curriculum life orientation
- Age appropriate and specific outcomes





Religious observances

Constitution S15 Freedom of religion, belief and opinion

- (2) Religious observances may be conducted at state or state-aided institutions, provided that-
 - (a) those observances follow rules made by the appropriate public authorities;
 - (b) they are conducted on an equitable basis; and
 - (c) attendance at them is free and voluntary.





Religious observances

SASA s7 Freedom of conscience and religion at public schools

Subject to the Constitution and any applicable provincial law, religious observances may be conducted at a public school under rules issued by the governing body if such observances are conducted on an equitable basis and attendance at them by learners and members of staff is free and voluntary.











The background



- Applicant brought an application against 6 schools (4 in Gauteng and 2 in Western Cape) on 14 August 2014.
- The schools all align themselves with a Christian ethos
- The Ministers of BE and Justice were cited as 7th and 8th respondents
- NASGB at a late stage joined as 9th Resp.





About the applicant

- Surfaced in 2009 in a dispute with a single school
- Had pro bono support from legal team
- Initially wanted to have all religion and religious activities banned from schools
- Changed its stance as the matter progressed





The background

- The matter argued from 15-17 May 2017
- **▶** ±4 500 pages of paper
- In court 18 advocates representing 13 parties
- The six schools had 4 advocate representing them
- Full bench of 3 judges



The background

- CASAC, Cause for Justice, Council for the Charter on Religious Rights and Freedoms. AfriForum and Solidarity admitted as amici curiae (friends of the court)
- Except for CASAC all the other amici supported the schools
- Judgement delivered on 28 June 2017





The relief sought

- On ethos (religious orientation):
 - ➤ Six declaratory orders based on the National Policy and Constitution
 - ➤ Only two granted (but not what the applicant asked for)
- On religious observances and practices:
 - >71 interdicts
 - >All of them refused





having, as part of its weekly routine, religious singing, VCSV focused on the Christian religion;

presenting a VSCV group;

creating interest in VCSV camps and excursions;

listing VCSV as part of its cultural or social activities;





The court identified 3 issues

- Whether a public school may hold itself out as a Christian school and if so, to what extent
- Whether a public school itself may conduct religious observances and the extent to which these may be religion-specific
- Whether a learner may be asked to convey whether or not that learner adheres to a particular (religious) faith.

The order

It is declared that it offends section 7 of the Schools Act for a public school

- (i) To promote or allow its staff to promote that it As a public school, adheres to only one or predominantly only one religion to the exclusion of others; and
- (ii) To hold out that it promotes the interests of any one religion in favour of others.





Notable findings

- SA is not a secular state
- The National Policy does not create binding law (and never intended to)
- On subsidiarity: an applicant who contends that religious conduct at a public school is unconstitutional in that it offends s.15 of the Constitution, must either found its case on a contravention of an applicable SGB rule or, if it contends that the conduct is unconstitutional despite being consonant with the SGB rules, it must attack the relevant SGB rules as being unconstitutional.

What does it mean in practical terms?

- In practical terms: a school can be what it wants to be may just not advertise it as such (own paraphrasing);
- One important prayer refused:

[It is unconstitutional for any public school to] align or associate itself with any <u>particular</u> religion;





How can we









